

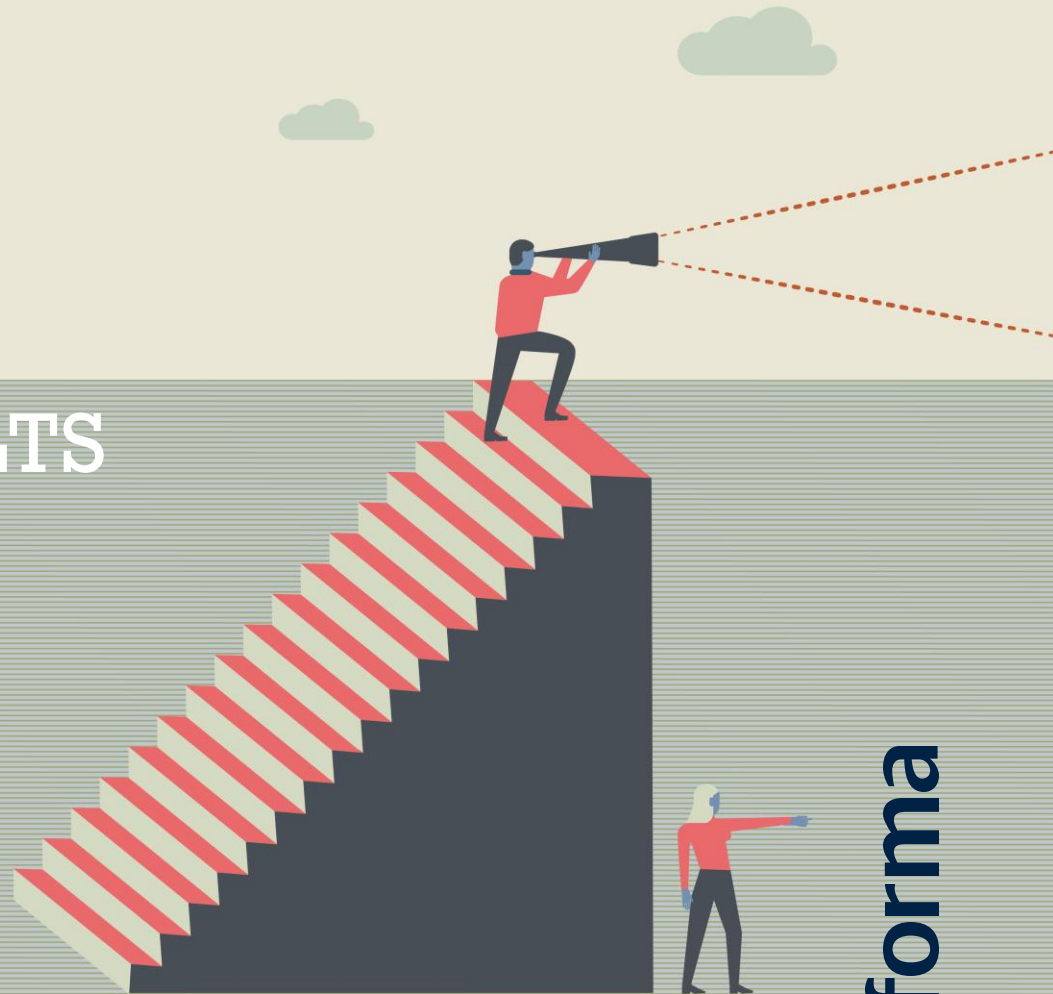
2018

# HALF-YEAR RESULTS

GROWTH CONTINUATION  
COMBINED WITH  
ACCELERATED INTEGRATION

25 JULY 2018

[WWW.INFORMA.COM](http://WWW.INFORMA.COM)



informa

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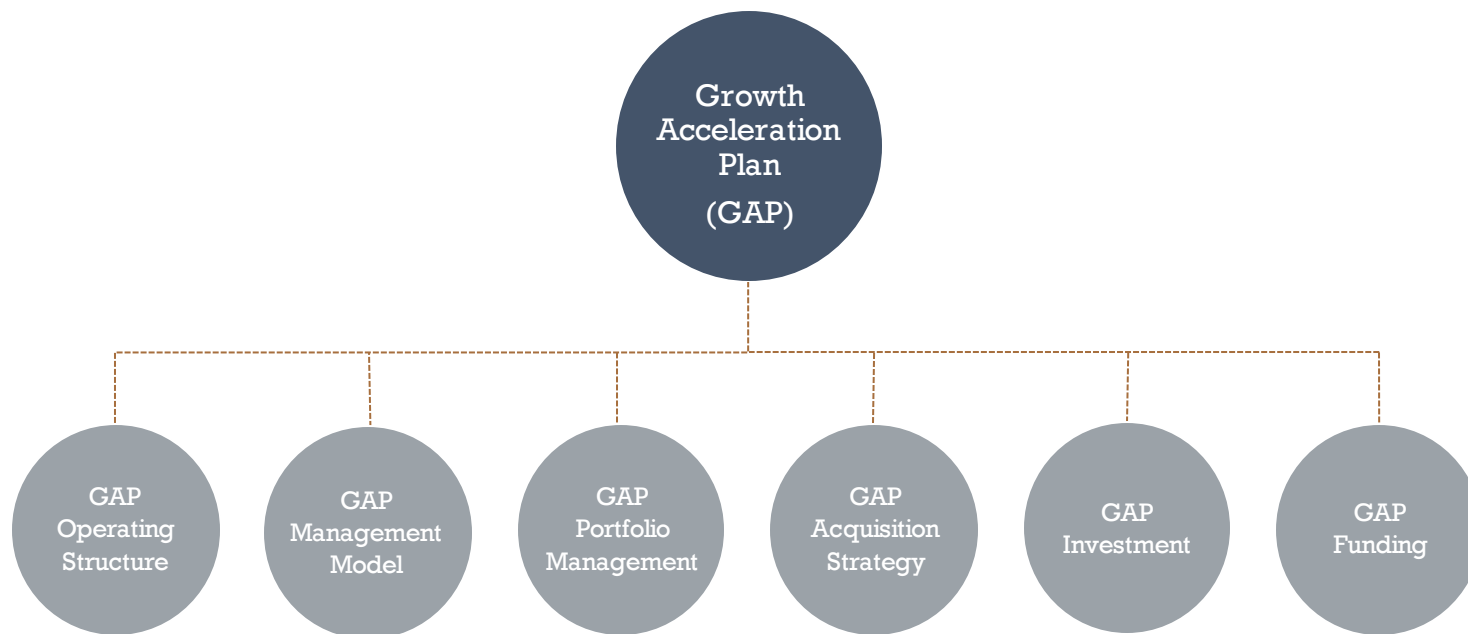
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STEPHEN A. CARTER  
GROUP CHIEF EXECUTIVE

# H1 2018 GROWTH CONTINUATION

## 2014-2017 GROWTH ACCELERATION PLAN



*“ The goal is simple but demanding: progressively to return every part of our business to growth, and simultaneously to build the capabilities and platforms needed for future scale and consistent performance. ”*

**Informa Annual Report  
2014**

## GROWTH CONTINUATION...IN H1 2018

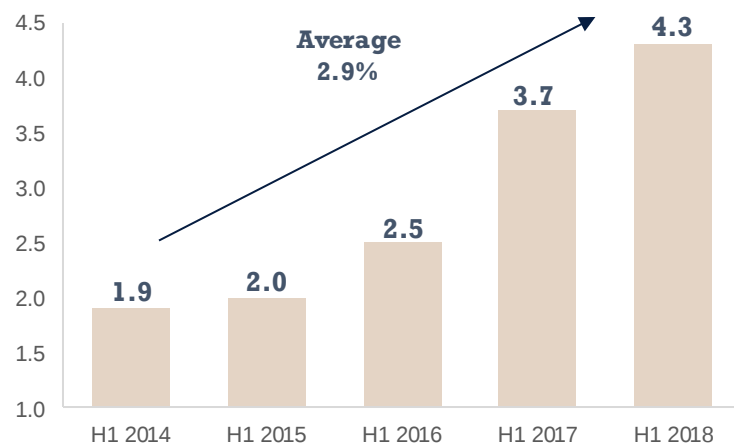


## INFORMA GROUP GROWTH

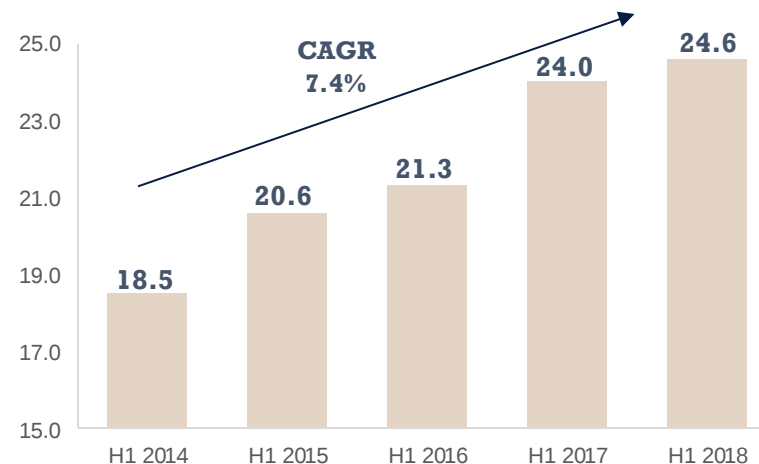


## GROWTH CONTINUATION...IN H1 2018

**UNDERLYING REVENUE GROWTH (%)<sup>1</sup>**



**ADJUSTED EPS (P)<sup>2</sup>**



### PERFORMANCE & DELIVERY

#### 2014

Group Revenue: £1.1bn  
Group Adjusted Profit: £334m

#### 2018 Pro-forma

Group Revenue: £2.7bn+  
Group Adjusted Profit: £800m+

## CONTINUING IMPROVEMENT IN UNDERLYING GROWTH

## GROWTH CONTINUATION...IN H1 2018

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**GROWTH**

Continuing improvement in underlying revenue growth

**PERFORMANCE**

Profit and earnings growth despite depreciation and currency headwinds

**STRONG**

Free cash flow conversion

**EFFICIENT**

Balance sheet gearing at upper end of target range following UBM

**RETURNS**

Cash discipline supports progressive dividend payments

**COMBINATION**

AIP to bring Informa and UBM together with pace and purpose

**CONTINUED GOOD OPERATIONAL AND TRADING PERFORMANCES**

## UPPER LEVEL SPECIALIST ACADEMIC CONTENT

### ACADEMIC PUBLISHING

#### H1 PERFORMANCE AND GROWTH

- Improved performance in Books
- Operational effectiveness programme
- Growth in physical and digital
- Consistent high renewals in Journals
- Strong performance in Open Access, including Dove
- Continued investment in digital discoverability and academic digital services
- Currency headwind on profits and margin

**2,700+**  
Journals

**2,000+**  
Colleagues

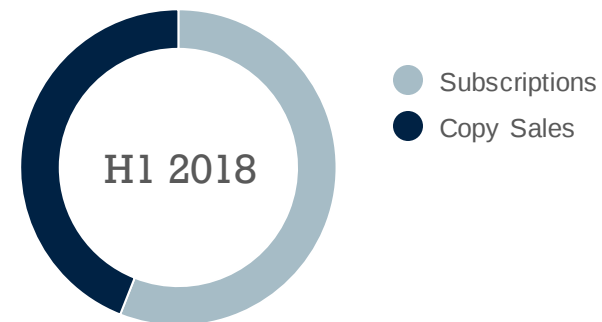
**£530m**  
2017 FY Revenue

**120m+**  
Annual article  
downloads

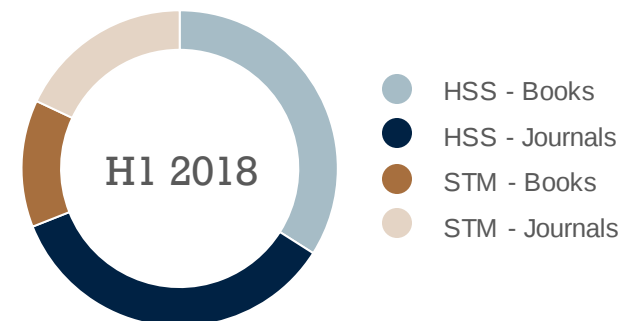
**c.143k**  
Book titles

**300+**  
Open Access  
Journals

#### REVENUE BY TYPE



#### REVENUE BY SUBJECT



### RESILIENT PERFORMANCE WITH IMPROVED PERFORMANCE IN BOOKS

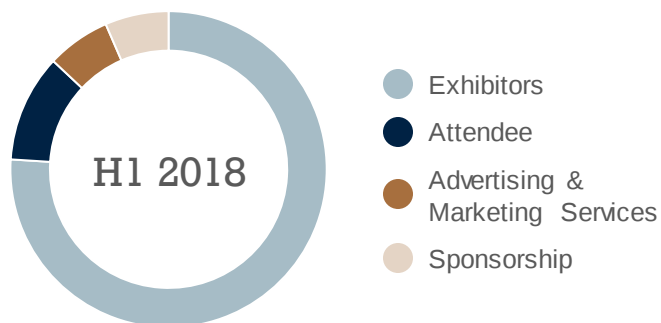
## DIVISIONAL PERFORMANCE AND GROWTH

### GLOBAL EXHIBITIONS

#### H1 PERFORMANCE AND GROWTH

- Continued strong underlying trading
- **Health & Nutrition** (*Natural Products Expo, Vitafoods*), **Life Sciences** (*Arab Health, Medlab*), **Construction & Real Estate** (*World of Concrete, TISE West*), **Beauty & Aesthetics** (*China Beauty, Anti-Aging World Congress*)
- Customer value initiatives
- Volume expansion and new launches
- Rollout of Markit Makr product

#### REVENUE BY TYPE



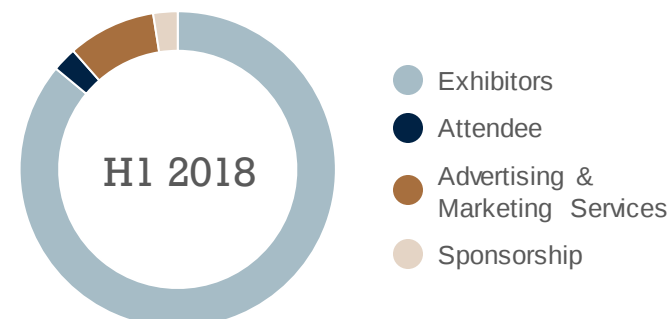
CONSISTENT STRONG GROWTH

### UBM

#### H1 PERFORMANCE AND GROWTH

- Trading in line with expectations, with improving levels of growth
- 1.1% underlying revenue growth
- Events +2.5% and Other Marketing Services -7.6%
- **Pharma** (*CPhI China, InformEx*), **Technology** (*Game Developers Conference, Enterprise Connect*), **Food & Hospitality** (*Hotelex, Food and Hotel Asia*)
- Continued **Fashion** underperformance

#### REVENUE BY TYPE



STEADY IMPROVEMENT IN GROWTH

## DIVISIONAL PERFORMANCE AND GROWTH

### BUSINESS INTELLIGENCE

#### H1 PERFORMANCE AND GROWTH

- Improving levels of growth
- Consistent subscription renewals around 90%
- Momentum in Consulting and Marketing Services
- Strength in Finance and Pharma verticals
- New business pipeline and conversion rates improving
- Continuous reinvestment in platforms and products

#### REVENUE BY TYPE



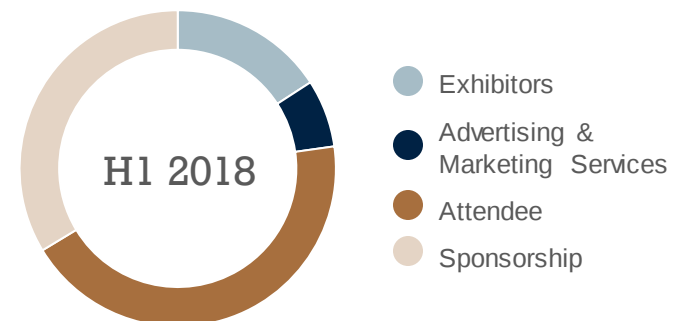
#### IMPROVING LEVELS OF GROWTH

### KNOWLEDGE & NETWORKING

#### H1 PERFORMANCE AND GROWTH

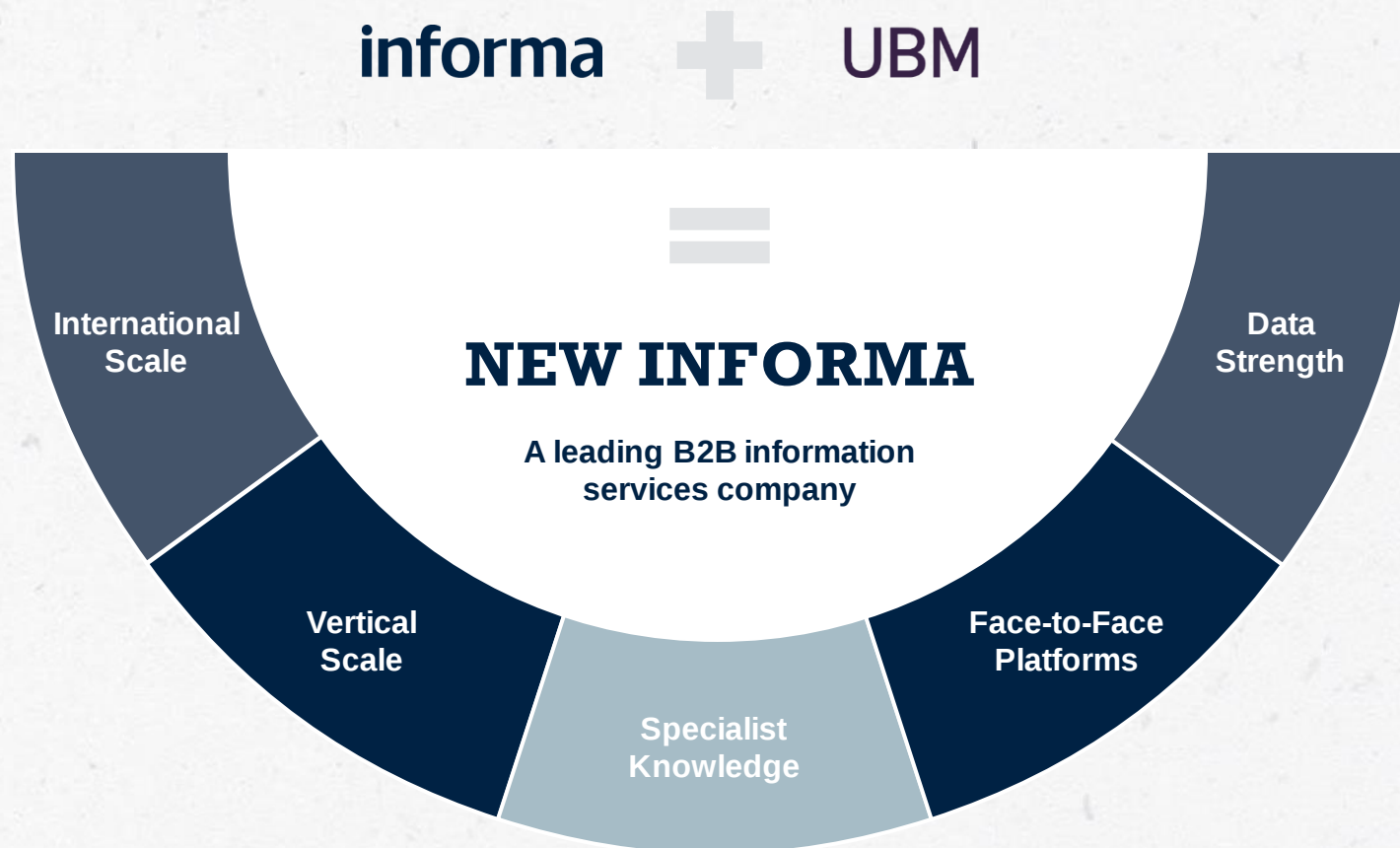
- Steady improvement in growth despite non-renewal of £3m managed events contract in TMT
- **Finance** (*SuperReturn International, Finovate Europe*), **Life Sciences** (*TIDES, Bio Process International Europe*), **TMT** (*AI Summit London, Internet of Things US*)
- 40 events now generating over £1m each
- Streamlined and focused on brands and markets

#### REVENUE BY TYPE



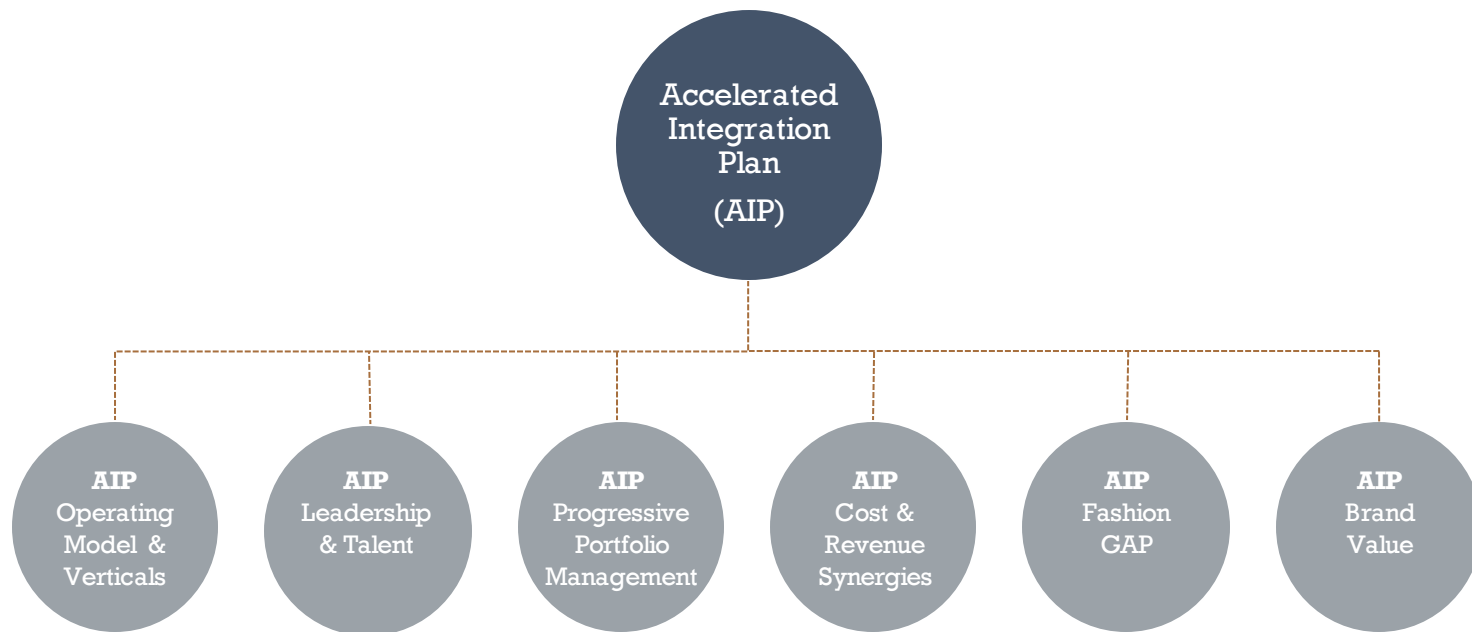
#### IMPROVEMENT IN PERFORMANCE & MIX

## CREATION OF NEW INFORMA: BEST OF BOTH



## 2018-2019 ACCELERATED INTEGRATION PLAN

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**A 12-month phased programme of activity to combine Informa and UBM**

## AIP: 12-MONTH PHASED PROGRAMME OF ACTIVITY



GARETH WRIGHT  
GROUP FINANCE DIRECTOR

# H1 2018 FINANCIAL PERFORMANCE

## 2018 HALF YEAR RESULTS

**↑ 4.6%**

**Higher Reported Revenue,  
despite FX headwind**

+4.6% to £957.1m  
(H1 2017: £915.3m)

**+3.3%**

**Increased Adjusted  
Operating Profit**

+3.3% to £294.4m (H1 2017: £284.9m)

**↑ 6.0%**

**Enhanced Dividend  
Per Share**

up 6.0% to 7.05p  
(H1 2017: 6.65p)

**+2.5%**

**Growth in Adjusted Diluted EPS**

+2.5% to 24.6p (H1 2017: 24.0p)

**+4.3%**

**Improving Underlying Revenue  
Growth**

+4.3% vs +3.7% underlying revenue  
growth in H1 2017  
and +3.4% in FY 2017

**3.1x**

**Efficient Balance Sheet post UBM**

Net debt/EBITDA 3.1x  
(H1 2017: 2.8x)

**+4.9%**

**Strong Free Cash Flow**

+4.9% to £119.4m  
(H1 2017: £113.8m)

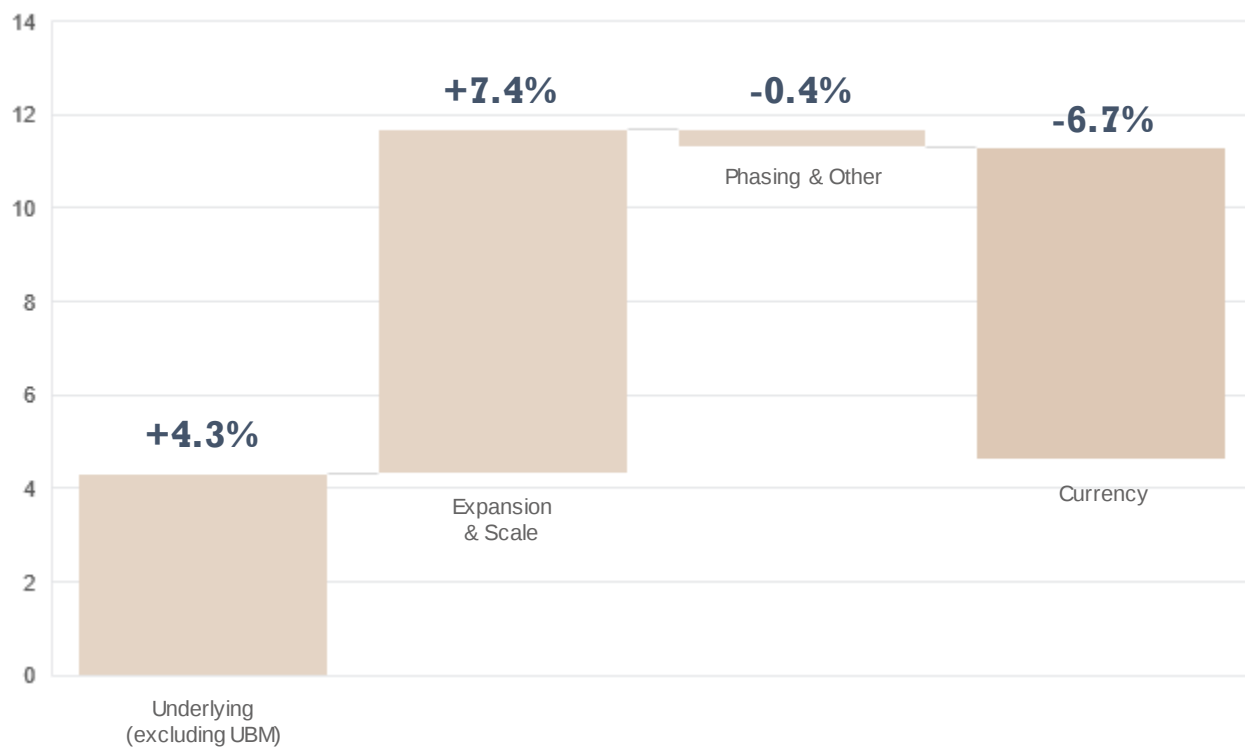
**GROWTH CONTINUATION AND CASH DELIVERY IN 2018**

## IMPROVING UNDERLYING REVENUE GROWTH

|                                  | H1 2018<br>£m | H1 2017<br>£m | Actual<br>% | Underlying<br>% |
|----------------------------------|---------------|---------------|-------------|-----------------|
| <b>Revenue</b>                   |               |               |             |                 |
| Academic Publishing              | 238.5         | 238.9         | -0.2        | 3.5             |
| Global Exhibitions               | 343.1         | 342.8         | 0.1         | 7.3             |
| Business Intelligence            | 180.3         | 187.5         | -3.8        | 2.4             |
| Knowledge & Networking           | 126.2         | 146.1         | -13.6       | 0.5             |
| UBM                              | 69.0          |               |             |                 |
| <b>Group</b>                     | <b>957.1</b>  | <b>915.3</b>  | <b>4.6</b>  | <b>4.3*</b>     |
| <b>Adjusted Operating Profit</b> |               |               |             |                 |
| Academic Publishing              | 79.8          | 85.5          | -6.7        | 0.5             |
| Global Exhibitions               | 140.4         | 144.8         | -3.0        | 6.1             |
| Business Intelligence            | 33.2          | 37.3          | -11.0       | -5.4            |
| Knowledge & Networking           | 12.9          | 17.3          | -25.4       | -10.7           |
| UBM                              | 28.1          |               |             |                 |
| <b>Group</b>                     | <b>294.4</b>  | <b>284.9</b>  | <b>3.3</b>  | <b>1.9*</b>     |
| <b>Operating Margins</b>         |               |               |             |                 |
| Academic Publishing              | 33.5          | 35.8          |             |                 |
| Global Exhibitions               | 40.9          | 42.2          |             |                 |
| Business Intelligence            | 18.4          | 19.9          |             |                 |
| Knowledge & Networking           | 10.2          | 11.8          |             |                 |
| <b>Group</b>                     | <b>30.8</b>   | <b>31.1</b>   |             |                 |

## REVENUE GROWTH MIX

### H1 2018 REVENUE GROWTH (%)



## GROWTH IN REVENUE, ADJUSTED PROFIT AND EARNINGS

|                                   | H1 2018<br>£m | H1 2017<br>£m |
|-----------------------------------|---------------|---------------|
| Revenue                           | 957.1         | 915.3         |
| <b>Adjusted Operating Profit</b>  | <b>294.4</b>  | 284.9         |
| <i>Adjusted Operating Margin</i>  |               |               |
| Net interest                      | -29.7         | -28.7         |
| <b>Adjusted profit before tax</b> | <b>264.7</b>  | <b>256.2</b>  |
| Adjusting items                   | -144.4        | -107.6        |
| <b>Reported Profit before tax</b> | <b>120.3</b>  | <b>148.6</b>  |
| <b>Adjusted tax charge</b>        | <b>-47.7</b>  | <b>-55.8</b>  |
| <i>Effective tax rate</i>         | <i>18.0</i>   | 21.8          |
| <b>Adjusted profit</b>            | <b>217.0</b>  | <b>200.4</b>  |
| Minority interest                 | -5.7          | -2.4          |
| <b>Adjusted EPS (diluted)</b>     | <b>24.6</b>   | <b>24.0</b>   |
| <b>Dividends per share (p)</b>    | <b>7.05</b>   | <b>6.65</b>   |

### Growth

- Improving underlying growth
- Reported growth impacted by currency

### Operating margin

- Currency impact
- Higher depreciation from capex flow-through

### Adjusting items

- Increase reflects acquisition and integration costs

### Decrease in effective tax rate

- Benefit from US tax reforms
- Transfer pricing changes not yet effective

### Dividends per share

- Progressive dividend: 6.0% growth

## STRONG FREE CASH FLOW GROWTH



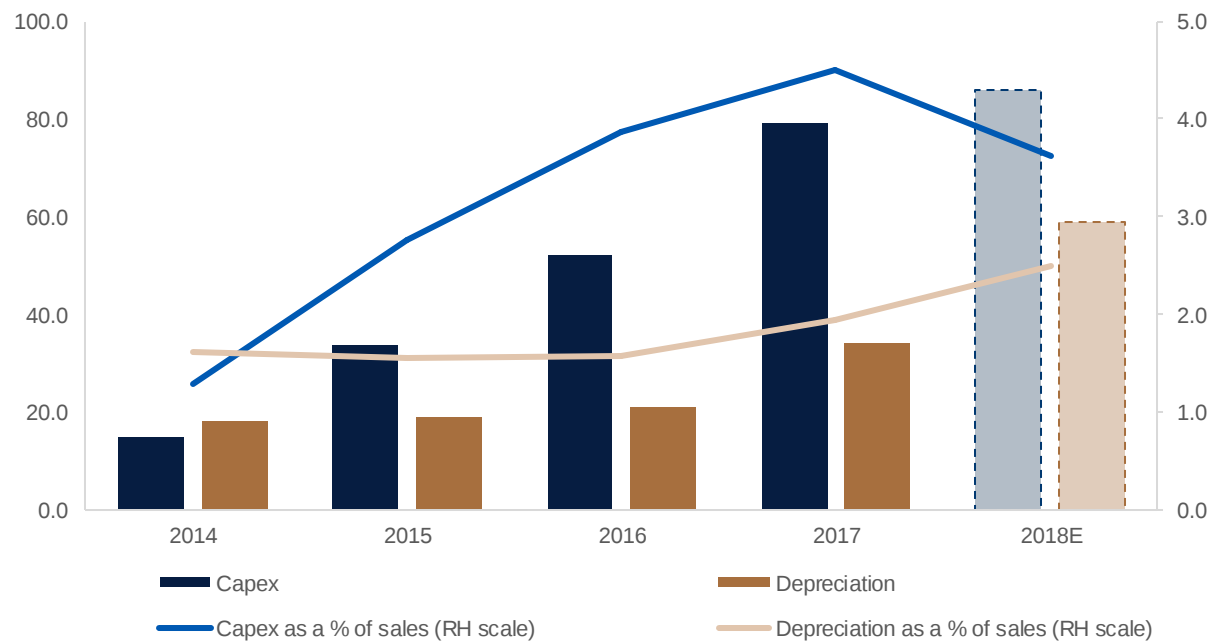
### Increased Free Cash Flow

- Strong underlying cash flow
- Lower Capex post GAP Investment programme
- Higher Depreciation post GAP Investment programme
- Working Capital outflow due to deferred revenue phasing in UBM

**2018 Free Cash Flow >£475m**

**↑ +4.9%**

## CONTINUOUS REINVESTMENT FOR GROWTH



- Increased capex in recent years reflecting GAP Investment
- Depreciation/Amortisation flow-through as products and platforms go live
- Capex as a % of sales falling as Depreciation % rises
- Short-term Impact on drop-through of revenue growth to operating profit

**Depreciation : Capex parity by 2019/2020**

## LONG-TERM FLEXIBLE FINANCING

### Efficient balance sheet

- 3.1x covenant gearing at end June
- 10-year maturity profile
- Balanced mix of funding sources

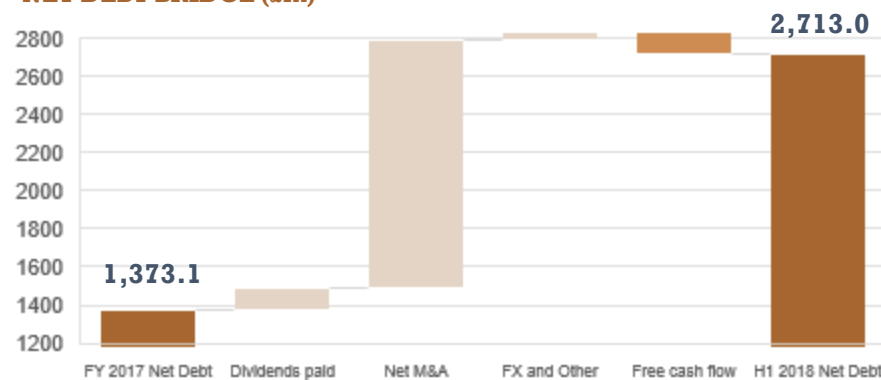
### UBM financing terms renegotiated

- Guarantor structure aligned across all debt classes
- Financial covenants aligned to Informa covenants
- Rating upgrade for UBM USD Bonds to BBB

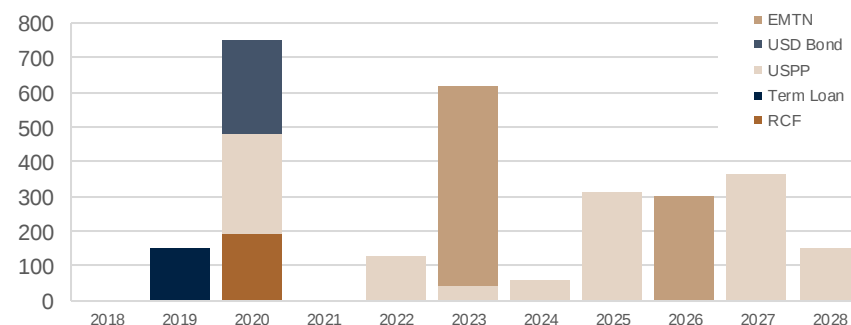
### Oversubscribed issue of first public bond

- Dual-tranche benchmark size EUR and GBP
- Over 2x oversubscription with pricing tightening from IPT by 18bp and 10bp for EUR and GBP respectively
- EMTN Programme established for future funding flexibility

NET DEBT BRIDGE (£m)

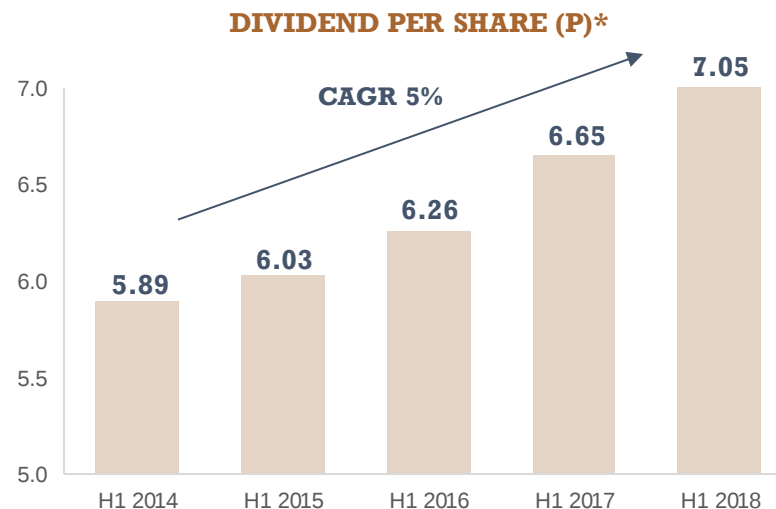
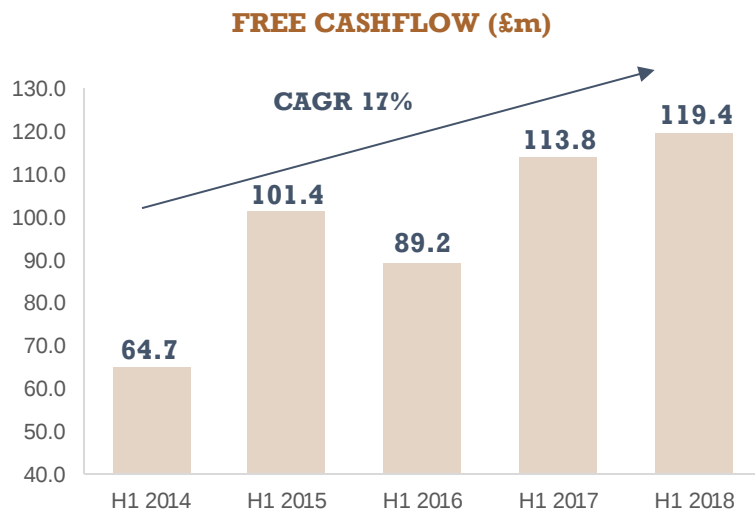


DEBT MATURITY AS AT 30 JUNE 2018 (£m) – Pro Forma EMTN issuance



## EFFICIENT BALANCE SHEET WITH LONG-TERM FLEXIBLE FINANCING

## IMPROVING OPERATIONAL AND FINANCIAL PERFORMANCE



### PERFORMANCE & DELIVERY

#### FY 2014

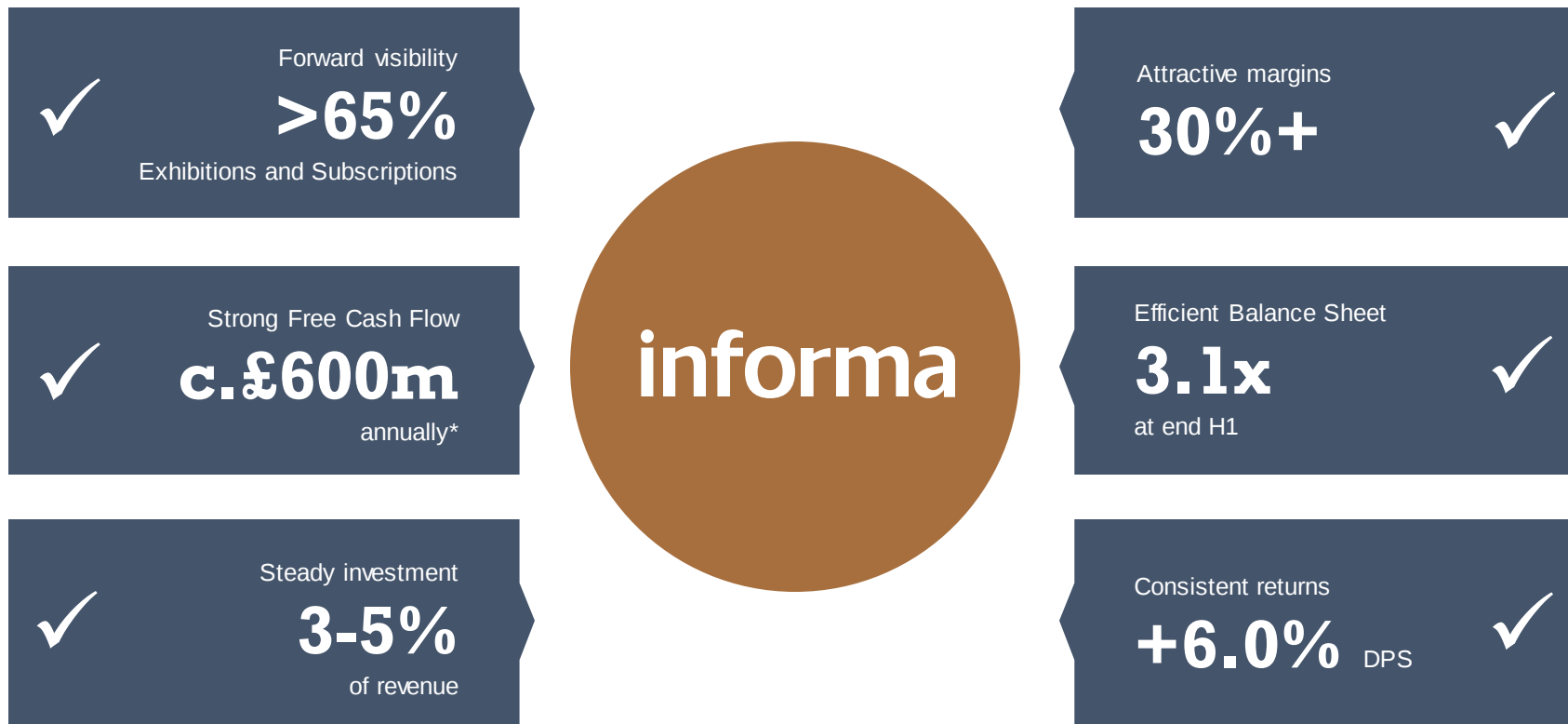
Group Free Cash Flow: £237m  
Group Dividend Returns: £114m

#### FY 2018 pro-forma

Group Free Cash Flow: c.£600m  
Group Dividend Returns: £250m+

## CASH DISCIPLINE AND PROGRESSIVE RETURNS

## FOCUSED ON FULL YEAR DELIVERY

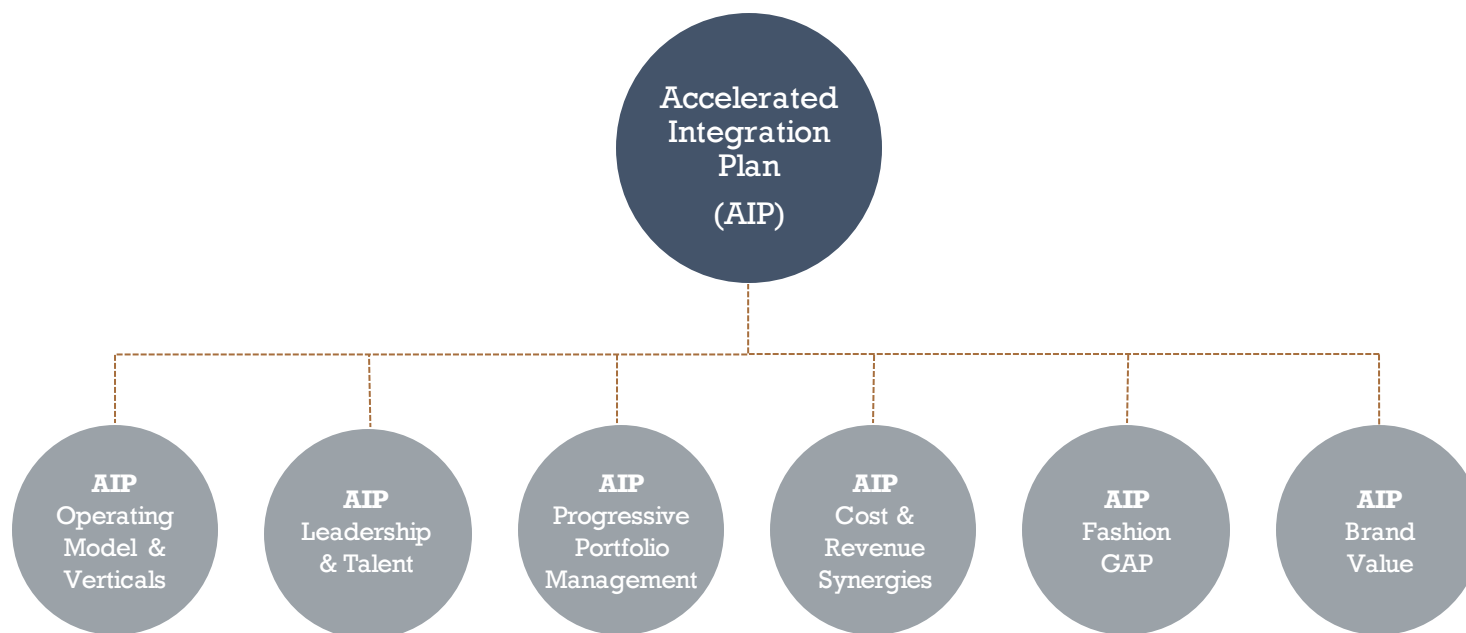


STEPHEN A. CARTER  
GROUP CHIEF EXECUTIVE

# H1 2018 ACCELERATED INTEGRATION

## ACCELERATED INTEGRATION PLAN

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**A 12-month phased programme of activity to combine Informa and UBM**

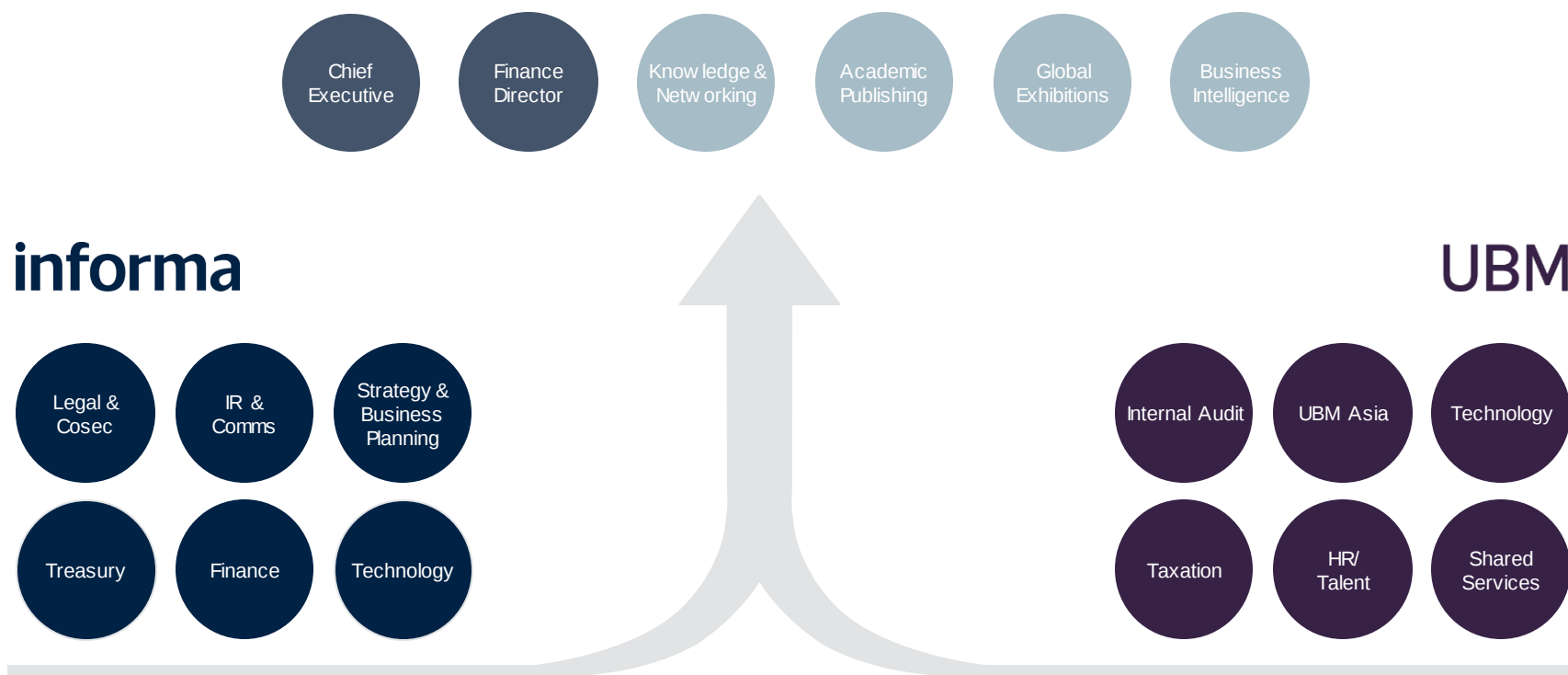
AIP

## OPERATING MODEL &amp; PROGRESSIVE PORTFOLIO MANAGEMENT



AIP

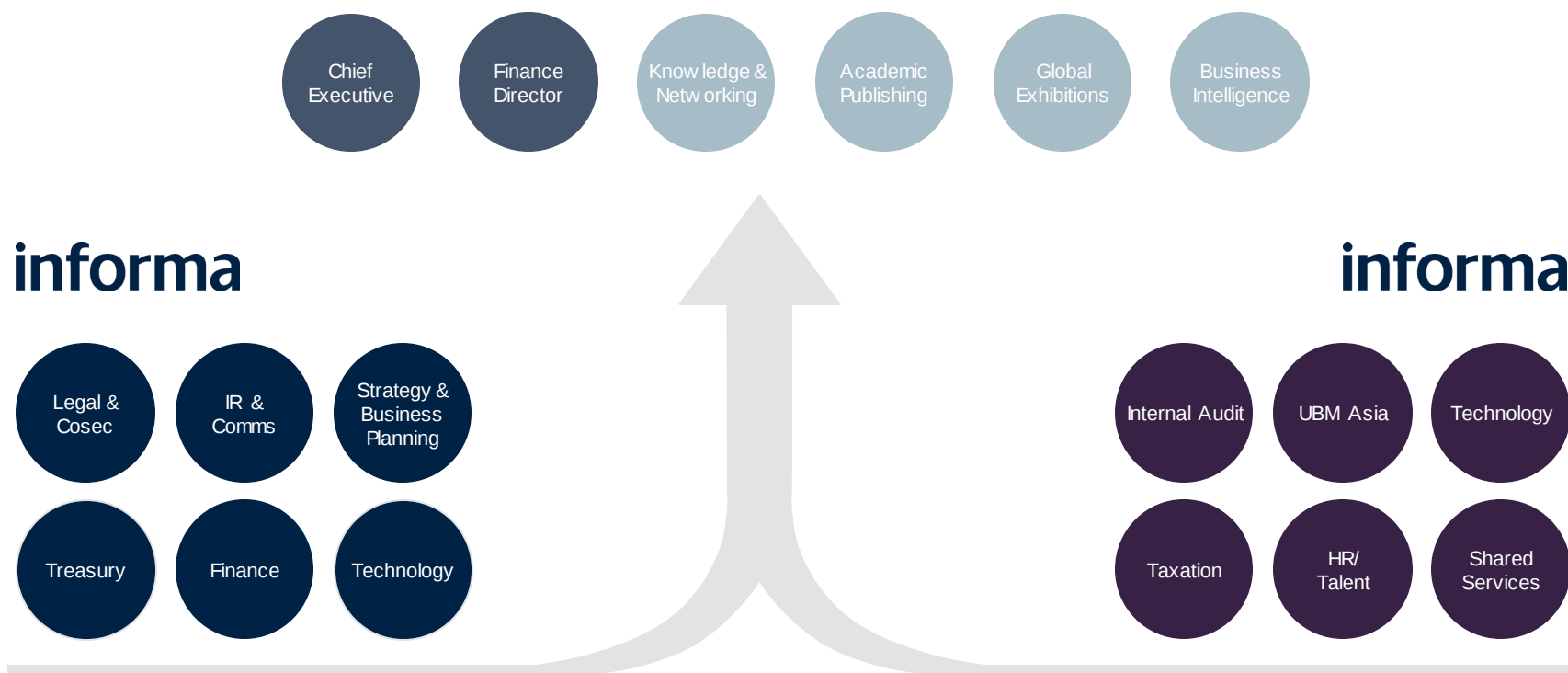
## LEADERSHIP &amp; TALENT...BEST OF BOTH



STRENGTH AND DEPTH THROUGH BLENDED LEADERSHIP &amp; TALENT

AIP

## LEADERSHIP &amp; TALENT...BEST OF BOTH



STRENGTH AND DEPTH THROUGH BLENDED LEADERSHIP &amp; TALENT

AIP

## COST AND REVENUE SYNERGIES

Corporate Overhead

Management &amp; Support

Procurement

## Increased Synergy Delivery

£60m



£75m

 2019  
in-year  
£50m

 2020  
run-rate  
£60m

 2021  
run-rate  
£75m

\* One-off cost to achieve  
target of £100m

## Attractive Revenue Opportunities

## 6-Step Revenue Growth Plan

 1  
Cross-Marketing

 2  
Internationalisation

 3  
Data & Marketing  
Solutions

 4  
Digitisation

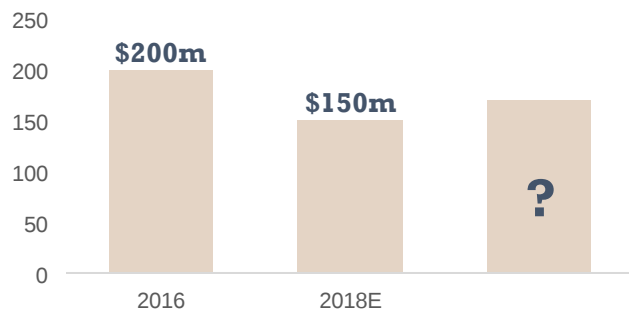
 5  
Sponsorship

 6  
Customer  
Value Initiatives

## Challenges & Opportunities

- Evolving retail landscape
- Consumer purchasing moving on line
- Fast Fashion
- Market fragmentation
- Internal issues: loss of key talent, brand management and pricing strategy
- Fashion c. 5% of Informa Group revenue
- **Opportunity to refresh, revitalise and refocus**

## Fashion Portfolio Revenue



## Fashion Brands



## GROWTH ACCELERATION PLAN FOR THE FASHION PORTFOLIO

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- 
- 1 Support, refresh and invest in talent
  - 2 ±£10m investment in key brands, experience and price
  - 3 Target new customer growth segments
  - 4 Sales and marketing excellence / Customer service
  - 5 Content and education

## AIP BRAND VALUE



### Brand Value

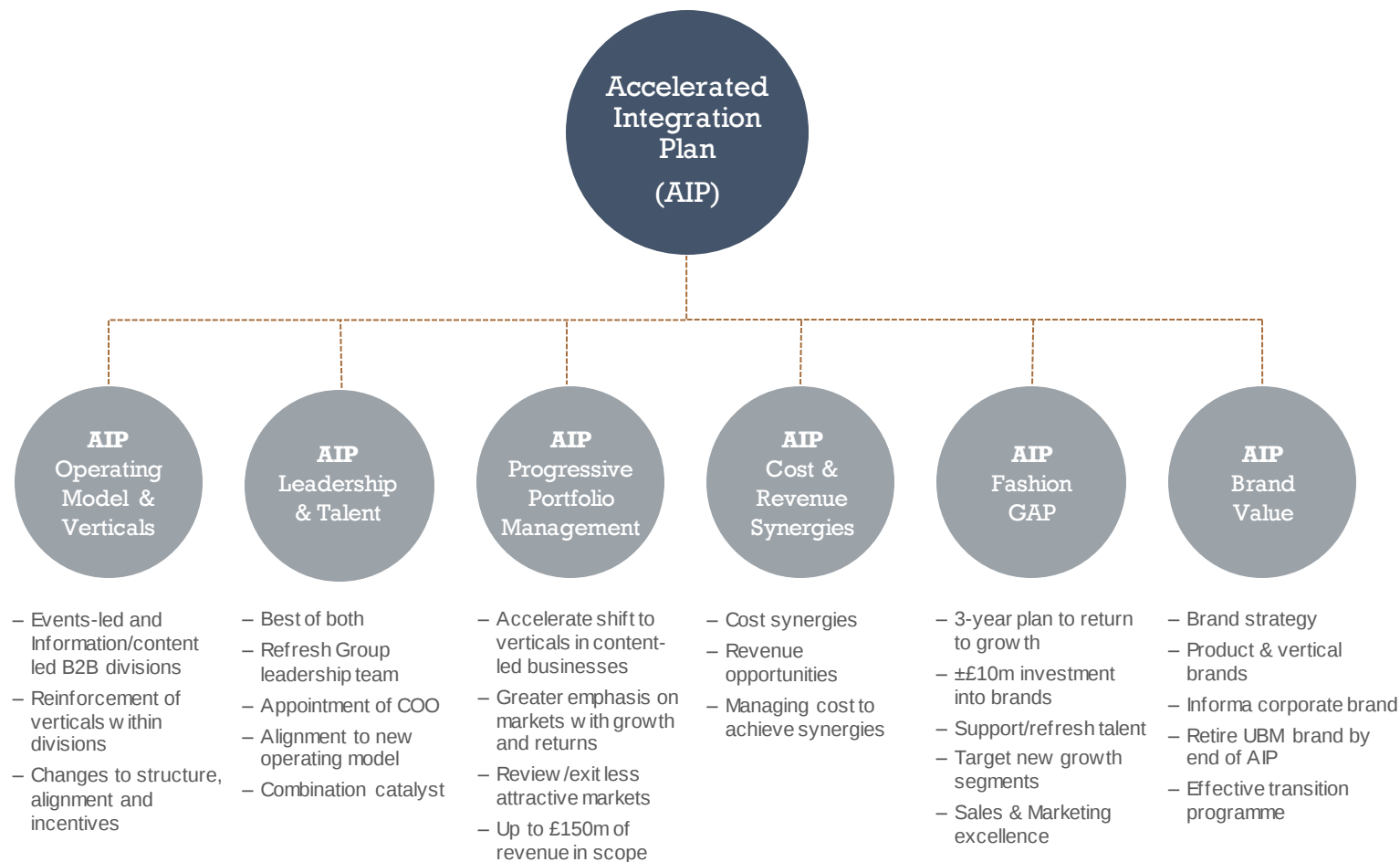
- Focus on product/vertical brands
- Informa corporate brand
- UBM brand to be retired by end of AIP
- Brand Transition Programme

STEPHEN A. CARTER  
GROUP CHIEF EXECUTIVE

# 2018

## GROWTH CONTINUATION & ACCELERATED INTEGRATION

## 2018 ACCELERATED INTEGRATION



## 2018 GROWTH OUTLOOK

Underlying  
Revenue

**3.5%+**

Improving  
Performance

Continuous  
reinvestment  
for growth

Progressive  
Dividend

Strong  
Cashflow

**>£475m**

## 2018 GROWTH CONTINUATION

### ACADEMIC PUBLISHING

c.2% underlying  
revenue growth

### GLOBAL EXHIBITIONS

5%+ underlying  
revenue growth

### UBM PORTFOLIO

3-4% underlying  
revenue growth

### BUSINESS INTELLIGENCE

3%+ underlying  
revenue growth

### KNOWLEDGE & NETWORKING

Similar underlying  
growth to 2017

# APPENDICES

## KEY INDUSTRY VERTICALS

### Construction & Real Estate



### Health & Nutrition



### Life Sciences



### Agriculture



### International Yachting



### Technology



### Beauty & Aesthetics



### Transportation



### Fashion & Jewellery



### Humanities & Social Science



## BALANCE SHEET SUMMARY

|                               | H1 2018<br>£m  | H1 2017<br>£m  |
|-------------------------------|----------------|----------------|
| Intangibles and goodwill      | 10,090.7       | 4,421.8        |
| Fixed assets                  | 83.0           | 25.9           |
| Other non-current assets      | 144.4          | 15.3           |
| Current assets                | 639.8          | 391.3          |
| Deferred income               | (784.0)        | (400.7)        |
| Other current liabilities     | (620.1)        | (307.8)        |
| Net debt                      | (2,713.0)      | (1,566.4)      |
| Other non-current liabilities | (957.7)        | (444.2)        |
| <b>Net Assets</b>             | <b>5,883.1</b> | <b>2,135.2</b> |

## TAX SUMMARY

|                                              | H1 2018<br>£m | Tax<br>£m   | ETR<br>%    |
|----------------------------------------------|---------------|-------------|-------------|
| <b>Reported Profit Before Tax</b>            | <b>120.3</b>  | <b>25.7</b> | <b>21.4</b> |
| Adjusted for:                                |               |             |             |
| Intangible asset amortisation and impairment | 81.3          | 15.4        |             |
| Restructure and reorganisation costs         |               |             |             |
| Redundancy and restructuring costs           | 7.3           | 2.3         |             |
| Vacant property costs                        | 2.8           | 0.7         |             |
| Acquisition and integration costs            | 52.2          | 3.4         |             |
| Re-measurement of contingent consideration   | (0.8)         | 0.2         |             |
| Loss/(profit) on disposal of businesses      | 0.6           | -           |             |
| Finance costs                                | 1.0           | -           |             |
| <b>Adjusted Profit before Tax</b>            | <b>264.7</b>  | <b>47.7</b> | <b>18.0</b> |

## OPERATING CASH FLOW SUMMARY

|                                                       | H1 2018<br>£m | H1 2017<br>£m |
|-------------------------------------------------------|---------------|---------------|
| <b>Adjusted operating profit</b>                      | <b>294.4</b>  | <b>284.9</b>  |
| Depreciation of property and equipment                | 4.3           | 4.7           |
| Software and product development amortisation         | 17.9          | 11.1          |
| Share-based payments                                  | 2.4           | 2.4           |
| Adjusted share of joint venture and associate results | (0.1)         | (0.2)         |
| <b>Adjusted EBITDA</b>                                | <b>318.9</b>  | <b>302.9</b>  |
| Net capital expenditure                               | (28.6)        | (41.0)        |
| Working capital movement                              | (117.2)       | (93.8)        |
| Pension deficit contribution                          | (0.9)         | -             |
| <b>Operating cash flow</b>                            | <b>172.2</b>  | <b>168.1</b>  |
| <b>Adjusted cash conversion</b>                       | <b>58.5%</b>  | <b>59.0%</b>  |
| Restructuring and reorganisation                      | (5.3)         | (2.8)         |
| Net interest                                          | (21.0)        | (22.5)        |
| Taxation                                              | (26.5)        | (29.0)        |
| <b>Free cash flow</b>                                 | <b>119.4</b>  | <b>113.8</b>  |

## OTHER ADJUSTING ITEMS

|                                                       | H1 2018<br>£m | H1 2017<br>£m |
|-------------------------------------------------------|---------------|---------------|
| Intangible asset amortisation                         | 81.3          | 79.4          |
| Impairment                                            | -             | 2.8           |
| Restructuring and reorganisation                      | 10.1          | 8.6           |
| Acquisition and integration                           | 52.2          | 12.1          |
| Subsequent re-measurement of contingent consideration | (0.8)         | -             |
| <b>Adjusting items in operating profit</b>            | <b>142.8</b>  | <b>102.9</b>  |
| Loss on disposal                                      | 0.6           | 4.7           |
| Finance costs                                         | 1.0           | -             |
| <b>Adjusting items in profit before tax</b>           | <b>144.4</b>  | <b>107.6</b>  |

## CURRENCY SENSITIVITY

| Major Currencies                                                                            | Average Rates |         | Closing Rates |         |
|---------------------------------------------------------------------------------------------|---------------|---------|---------------|---------|
|                                                                                             | H1 2018       | H1 2017 | H1 2018       | H1 2017 |
| USD                                                                                         | 1.37          | 1.26    | 1.32          | 1.30    |
| <b>On a proforma basis (including a full year of UBM), the impact of a 1 cent movement:</b> |               |         |               |         |
| Revenue                                                                                     | £13m          |         |               |         |
| Adjusted Operating Profit                                                                   | £5m           |         |               |         |

## SPONSORED ADR PROGRAMME

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### **Informa ADRs trade on the US over-the-counter (OTC) market**

|                 |                           |
|-----------------|---------------------------|
| Symbol          | IFJPY                     |
| ISIN            | US45672B305               |
| Ratio           | 1 ADR : 2 ORD             |
| Effective date  | 1 <sup>st</sup> July 2013 |
| Underlying ISIN | JE00B3WJHK45              |
| Depository Bank | BNY Mellon                |

### **For any questions relating to Informa ADRs, please contact BNY Mellon**

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